



# 27<sup>TH</sup> ANNUAL RESEARCH WORKSHOP

## Galvanising Sustainable & Inclusive Growth Through Structural Transformation

8<sup>th</sup>-9<sup>th</sup> November 2023 | Dar es Salaam



Ambasáid na hÉireann | Tanzania  
Embassy of Ireland | Tanzania  
Ubalazi wa Ireland | Tanzania



Norway in Tanzania  
Royal Norwegian Embassy in Dar es Salaam



Embassy of Sweden  
Dar es Salaam



**Hon. Dr. Philip Isdor Mpango**  
Vice President of the United Republic of Tanzania

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**Guest of Honor**



# DAY 01

## OPENING PLENARY

### Welcoming remarks



**Donald Mmari,**  
Executive Director  
REPOA

Donald Mmari is an economist with vast experience in development policy analysis, socio-economic research, and institutional development. He holds a PhD from the International Institute of Social Studies of Erasmus University Rotterdam, an MBA from the University of Oregon and an MA (Economics) from the University of Dar es Salaam. He has been actively involved in the preparation of national development policies, including National Strategy for Growth and Reduction of Poverty, the Natural Gas Policy of Tanzania in 2012 and the Second Five Year Development Plan in 2015/16. He has published articles, working papers, policy briefs, and research reports on the extractives sector, manufacturing, governance, social protection, and on export competitiveness of agricultural commodities. He has actively engaged the preparation of Tanzania poverty and human development reports from 2001 to 2011. Dr. Mmari has an immense economic policy and management experience accumulated over the years of his various positions within REPOA and outside, and membership in the Board of Directors of public entities. He is currently the Executive Director of REPOA.

### Remarks from Collaborating Institutions



**Samuel Kilua,**  
Gatsby Africa

With over two decades of experience, Samweli is a leading figure in development and private sector growth. His expertise lies in motivating and guiding teams, creating and overseeing initiatives that yield tangible results in both economic and social realms. He actively collaborates with governmental bodies and various stakeholders to foster comprehensive, inclusive progress, particularly by revitalizing labor-intensive industries. Samweli emphasizes the importance of instigating fundamental changes in education, community healthcare, water and sanitation, and market systems. His efforts involve advocating for policy reforms and collaborating with small-scale farmers to enhance agricultural value chains. Samweli adeptly combines diverse funding sources for agribusiness investments while employing his diplomatic prowess to influence policy-making. He excels in leadership, project management, budgeting, and communication, further bolstered by his analytical skills and capacity for relationship management and team building.

### Remarks from REPOA's Core Partners



**H.E. Charlotta  
Ozaki Macias,**  
Ambassador of  
Sweden

Ambassador Charlotta Ozaki Macias was posted to Tanzania as the Ambassador of Sweden in 2022. A career diplomat, she has served in various positions in the Ministry of Foreign Affairs of Sweden, including as Head of Section for Learning and Development from 2017-2022. Ambassador Ozaki Macias also served as the Ministry's Head of Communications and Spokesperson between 2015 and 2017, Head of Section for East Asia, Department for Asia and the Pacific between 2012-2015, and Counsellor to the Permanent Representation of Sweden to the European Union between 2008 and 2010. Ambassador Ozaki Macias holds a Master of Science in Political Science and Economics (with Japanese and Peace and Conflict studies) from the University of Stockholm and as well as a Diploma in International and Japanese Business, Security Policy in Asia and the Japanese language from Kansai University for Foreign Languages in Japan.

# DAY 01

## OPENING PLENARY



**H.E. Mary O'Neill,**  
Ambassador of  
Ireland to Tanzania

### Special Remarks on the link between investment in human capital and structural transformation

Mary O'Neill is the Ambassador of Ireland to the United Republic of Tanzania, the Democratic Republic of Congo, Republic of Seychelles, Union of Comoros, EAC, and Ambassador-designate to the Republic of Burundi. Mary joined the Department of Foreign Affairs as a Development Specialist in 2017 and later in 2018 served as Deputy Head of Mission & Head of Cooperation, Embassy of Ireland Sierra Leone until 2020. In 2021 she was appointed Ambassador of Ireland to the United Republic of Tanzania. Before joining the Department of Foreign Affairs, Ambassador O'Neill had an extensive career in development cooperation working in Mozambique (1993-1996), Cambodia (1997-1999), South Sudan (2003-2004), Kenya (2005-2008), Indonesia (2009), Lao PDR (2009-2011), Uganda (2011-2016) and Ethiopia (2016-2017). She holds a degree in Education from the National University of Ireland and a postgraduate Masters in Education and Social Development from University of Manchester, UK.



**Rwekaza Mukandala,**  
Board Chairperson -  
REPOA

### Welcoming the Minister

Rwekaza Mukandala, is the Mwalimu Julius K. Nyerere Professor of Pan-African Studies and a Professor of Political Science and Public Administration at the University of Dar es Salaam, served as the Vice Chancellor from 2006 to 2017. He holds degrees from the University of Dar es Salaam and a PhD from the University of California, Berkeley where he was awarded a distinguished Peter Odegard Prize. He has an impressive academic and leadership background, having chaired various institutions, served as President of the African Association of Political Science, and authored numerous publications. During his tenure as Vice Chancellor, he transformed the University into a hub of intellectual excellence.



**Hon. Kitila Mkumbo,**  
Minister of State  
in the President's  
Office - Planning and  
Investments

### Welcoming remarks

Hon. Kitila Mkumbo is a distinguished politician and an academic professor. He is currently the Minister for Planning and Investment in the President's Office and, since 2020, a member of parliament for Ubungu constituency in Dar es Salaam. He has previously served as the Minister of Industry and Trade. Prior to joining the Cabinet, Hon. Mkumbo spent 21 years in the civil service, first as a member of faculty of Education at the University of Dar es Salaam, rising to the position of a Principal of the Dar es Salaam University College of Education (DUCE), and subsequently as a Permanent Secretary in the Ministry of Water. He maintains an active interest in research and has published widely in Psychology and Education. He previously taught courses in Educational Psychology, Social Psychology, Psychology of adolescence, Psychology and Crime, Psychology of Human Development and Research Methods.

# DAY 01

## KEYNOTE PRESENTATION



### Keynote speaker 1



**Jakkie Cilliers,**  
University of Pretoria

Jakkie Cilliers is the founder and the former Executive Director of the Institute for Security Studies. He currently serves as Chairman of the ISS Board of Trustees and head of the African Futures and Innovation Programme in the Pretoria office of the Institute. He has a B. Mil (B.A.) from the University of Stellenbosch, an Hons. B.A., M.A. (cum laude) and DLitt et Phil from the University of South Africa (UNISA). Awards include the Bronze Medal from the South African Society for the Advancement of Science, and the H Bradlow Research Bursary. Dr Cilliers co-founded the Institute for Security Studies (ISS) in 1990 and played an important role in the transformation of the South African armed forces, and the institution of civilian control over the military in the period 1990 to 1996. He stepped down as executive director in 2015. Jakkie has presented numerous papers at conferences and seminars and published a number of books on various matters relating to peace and security in Africa. He serves on the editorial boards of the African Security Review, the South African Journal of International Affairs and Global Trends Analysis, jointly published by the Stiftung Entwicklung und Frieden/Development and Peace Foundation (sef), Bonn, Germany Institut für Entwicklung und Frieden /Institute for Development and Peace, University of Duisburg-Essen (INEF), Germany. He is a regular commentator on local and international radio and television and regularly participates at international conferences. Jakkie is an Extraordinary Professor in the Centre of Human Rights and the Department of Political Sciences, Faculty Humanities at the University of Pretoria.

### Keynote speaker 2



**Andrew Debalen,**  
World Bank

Andrew Dabalen is the World Bank's Africa Region Chief Economist since July 1, 2022. The Chief Economist is responsible for providing guidance on strategic priorities and the technical quality of economic analysis in the region, as well as for developing major regional economic studies, among other roles. He has held various positions including Senior Economist in the World Bank's Europe and Central Asia Region, Lead Economist and Practice Manager for Poverty and Equity in Africa and most recently, Practice Manager for Poverty and Equity in the South Asia Region. His research and scholarly publications focused on poverty and social impact analysis, inequality of opportunity, program evaluation, risk and vulnerability, labor markets, and conflict and welfare outcomes. He has co-authored regional reports on equality of opportunity for children in Africa, vulnerability and resilience in the Sahel, and poverty in a rising Africa. A Kenyan national, Dabalen holds a master's degree in International Development from University of California - Davis, and a PhD in Agricultural and Resource Economics from University of California - Berkeley.

# DAY 01

## KEYNOTE REFLECTIONS



**Lawrence Mafuru,**  
Executive Secretary,  
Planning Commission

### Reflections on the Keynote speeches

Lawrence Mafuru is the Executive Secretary of the Planning Commission principally tasked with among others National Development Planning, Economic Policy, Economic Management, Policy Monitoring & Evaluation, and Strategic Research Oversight. He has previously served as a Deputy Permanent Secretary in the Ministry of Finance and as a Treasury Registrar. Mr. Mafuru heralds a new dawn in public service in Tanzania having transitioned from a seasoned Certified Chartered Banker from the Chartered Institute of Bankers London and a Certified Financial Markets Dealer by ACI Financial Markets. He started his private sector career at Standard Chartered Bank in 1998 in the area of International Trade Finance. He spent 19 years in the banking industry, including roles as Head of Treasury with the National Bank of Commerce (NBC), Chief Executive Officer (CEO) of the National Bank of Commerce (NBC) and Chairman of the Tanzanian Bankers Association (TBA). He is also the Founder and Managing Partner at Bankable—a financial services firm that assists businesses to procure, innovate, and execute banking products and services more efficiently.



**Rehema Tukai,**  
Board Vice-Chair  
REPOA

### Vote of Thanks

Rehema, a seasoned development expert, leads Water For People in Tanzania. With 16+ years of institutional management experience, she's served in various capacities, including KPMG and REPOA. Proficient in governance, she's an alumnus of University of Canberra and Institute of Social Studies, specializing in Monitoring and Evaluation, and contributes to public and nonprofit sectors, serving on several Boards and committees.



# DAY 01

## PANEL 1

### ENHANCING PRODUCTIVE CAPACITIES FOR ACCELERATING STRUCTURAL TRANSFORMATION



**Hon. Omar Said Shaaban,**

Minister of Trade and Industrial Development, Revolutionary Government of Zanzibar

#### Chairperson

Prior to his ministerial role, Hon. Shaaban led Said Attorneys & Associates, excelling in Investment, Civil and Commercial Litigation, and Conveyance Law. His expertise extended to serving as Company Secretary for multiple firms. A seasoned member of various prestigious organizations, including the International Association of Managing Partners, he chaired the Zanzibar Institute of Tourism Development. Hon. Shaaban, a Zanzibar University alumnus, holds a Bachelor of Law and Shariah, complemented by a Postgraduate Diploma in Economic Diplomacy from Dar es Salaam's Center of Foreign Relation.

#### PANEL 1 DISCUSSANTS:

Esther is a seasoned banker with a Master's in Commerce from the University of Sydney and holds CPA (T) certification. Her career began in 1997 at the Bank of Tanzania as a Bank Examiner. Later, she joined CRDB Bank, rising to Deputy Managing Director, contributing to its growth. In 2020, she became Executive Director at Equity Bank Tanzania, focusing on strategy. In 2022, she assumed the role of Executive Director at ADC Tanzania Ltd, a consultancy firm specializing in business development. Esther also serves on various boards in the private and public sectors, with expertise in leadership, strategy, risk management, and more.



**Esther Kileo Kitoka,**  
ADC Tanzania



**Olav Lundstol,**  
Embassy of Norway

Olav, a Counsellor - Country Economist at the Norwegian Embassy in Tanzania since 2022, boasts an impressive academic background from institutions like the University of Oslo, Norwegian School of Economics and Business Administration (NHH), UC Berkeley, LSE, and the University of Pretoria. With 25 years of experience in Africa, Latin America, and Asia, he excels in various roles, addressing crucial issues from energy to macroeconomics. His 2021 PhD in Tax Policy from Pretoria (ATI) and contributions to prestigious publications demonstrate his expertise, while his role as a peer reviewer and guest lecturer at the African Tax Institute underscores his commitment to knowledge sharing.

Deogratias, the Bank of Tanzania's Economist and Research Department Manager, oversees publications, analysis, and forecasting. Prior, he led the Statistics and Economics Department at the BOT Offices in Mwanza, monitoring Lake zone's development. Formerly a researcher at the Economic and Social Research Foundation (2002-2005), he holds a PhD in Economics from the University of Dar es Salaam. With extensive experience in microfinance and policy, he contributes to national policy formulation and surveys.



**Deogratias Macha,**  
Bank of Tanzania

# DAY 01

## SPECIAL SESSION

### THE ROLE OF SECTORS IN DRIVING ECONOMIC TRANSFORMATION IN TANZANIA

#### DISCUSSANTS:



**Chema Triki,**  
Moderator (Growth  
Teams),

Chema, a seasoned professional with 14 years' experience in government advisory and private sector development, is a partner at Growth Teams. Her expertise lies in empowering government agencies in developing countries for growth, investment, and employment. Previously, she spearheaded industrialization efforts at the Tony Blair Institute, working across 17 African nations. With a background in management consulting, she holds a Master of Public Administration from Sciences Po Paris and the London School of Economics, focusing on economic policy.



**Donald Mmari**  
Executive Director  
REPOA

James, a seasoned economist, has spent two decades fostering economic development. His journey began by addressing workforce skill deficits in the UK. Subsequently, his global engagements, primarily in East Africa, focused on implementing transformative industry strategies, culminating in a role at Gatsby Africa advocating for comprehensive economic transformation initiatives.



**James Foster,**  
(Insights and  
Partnership  
Director, Gatsby Africa



**Josaphat Kweka,**  
- CEO and Lead  
Consultant,  
Talanta International

Josaphat Kweka is a founder and lead research associate/consultant of Talanta International, an advisory and research firm based in Tanzania; and a senior research associate with ESRF and REPOA in Tanzania. With twenty-six years of professional experience, he has extensive knowledge of the Tanzanian and East African economies, and strong competency in undertaking development policy research. He has worked and published on a wide range of development policy issues, including tourism economics, industrialization, Dr. Josaphat Kweka SMEs, Special Economic Zones, trade and regional integration.

Weynmi is the Senior Economics Advisor for UNDP Tanzania. She has over twenty years' experience in international development, economic analysis and finance having worked for organizations such as the UK's Department for International Development, HM Treasury, ARM Investment Managers, Oxford Analytica and Moody's Investors Service. Weynmi holds bachelor's and master's degrees in economics and development studies respectively from the London School of Economics.



**Weynmi Omamuli,**  
Senior Economist,  
UNDP



# DAY 01

## POSTER PRESENTATION



**Constantine  
George**

Constantine George, a PhD holder in Development Studies from UDSM, Tanzania, serves as a Senior Researcher at REPOA. His expertise lies in Educational Planning, Management, and Administration, while his PhD research focused on the formalization of street vendors' businesses in Dar es Salaam. With prior teaching experience at UDSM and Ruaha Catholic University, he presently delves into various projects, including the taxation of the informal sector in Tanzania and Uganda, urban street traders' studies, and post-harvest losses in local markets.

Thadeus, is a researcher at REPOA in Tanzania, holds a master's in development economics and a BSc in Statistics. With a decade in policy research, his focuses span social protection, rural livelihoods, and agricultural change. Notable work includes elderly welfare, female empowerment, crop yield, regional trade, post-harvest losses, and food security.



**Thadeus  
Mboghoina**



**Kalista Higini Shao**

Dr. Kalista Higini Peter, a Senior Lecturer in Geography and Environmental Studies at the University of Dodoma, is a climate change expert with a wealth of experience in research, governance, and international collaborations. She's authored impactful scientific papers and leads her department.

Basil Msuha, an economist, specializes in agriculture, rural development, and food security. With MSc. degrees from Sokoine University and St. John's University, he pursues a PhD at Ardhi University. He's contributed significantly to Tanzania's agricultural policies and is now a researcher at TARI.



**Basil Msuha**



**Dorika  
Mwamtambulo**

Dorika, a PhD holder in Economics and Finance from Wroclaw University, lectures at the University of Dodoma. Her research on Financial Economics, Behavioural Economics, and Sustainability drives change. With numerous articles in top journals, she collaborates with government agencies, fostering impactful strides in Household Decisions, Green Financing, and Gender Equality.

Emmanuel, a seasoned Management and Civil Societies expert in Mtwara, Tanzania, boasts 8+ years in Cooperatives' Promotion, Development, and Supervision. With an MSc from the University of Bradford, UK, and currently pursuing a PhD at Moshi Cooperative University, he focuses on inclusive growth strategies and policy formulation for cooperative advancement.



**Emmanuel Laban  
Ngoroini**

# DAY 01

## POSTERS PRESENTATION (CONT...)



**Tito Magoti**

Tito Magoti, an Assistant Lecturer at EASTC, is pursuing a Ph.D. in Statistics at UDSM. With a background in Education Mathematics and Official Statistics, he specializes in data management, impact evaluation, and poverty analysis. His expertise extends to training and consultancy for the World Bank and the United Nations.



**John Siegfred  
Magalaya Shilinde**

John, is a PhD student at the University of Dar es Salaam, specializing in International Economics and Econometrics. He lectures at MoCU, Tanzania, and collaborates with both REPOA and ESRF. With an MSc from the University of Reading, UK, and a BSc from Sokoine University, his research spans price volatility, FDI, and agri-trade.



**Kato Kabaka**

Kato, the Advisory Director at Energy CARDS, boasts 25+ years in energy, 15 focused on geothermal research. His roles in public and private sectors, including Tanzania Geothermal Development Company Ltd (TGDC)'s ex-CEO, underline his geothermal expertise. Pioneering geothermal applications in agri-food systems amplify his legacy, cementing him as a key geothermal innovator globally. He holds MSc in Engineering Geology from Imperial college, University of London (1996) and MBA from the University of Dar es Salaam, Tanzania (2006).

Abdon Makishe, founder and Chairman of Energy CARDS, is a pioneer in Tanzania's oil and gas upstream sector with 30+ years of experience. He contributed innovative ideas leading to significant deep-water natural gas discoveries in the Indian Ocean, now being developed for LNG export. With an international background in Norway, UK, USA, and Canada, he holds extensive training in technical and managerial aspects of the petroleum upstream sector.



**Abdon Makishe**



**Daniel Arubayi**

Daniel Arubayi, a Postdoctoral Researcher at Fairwork, Oxford Internet Institute, Oxford University, holds a Ph.D. from the University of Manchester and an MSc from UCL. Engaged with INTALInC and P-WILL, his focus spans sustainable development, platform economy, urbanisms, management algorithms, surveillance, and worker resistance. He oversees Fairwork's African research in Ghana, Kenya, Tanzania, and Nigeria.

## DAY 01

## PANEL 2

## STRATEGIES FOR EFFECTIVE PARTICIPATION IN THE REGIONAL AND GLOBAL VALUE CHAINS

Chairperson



**Beatrice Mkenda,**  
UDSM

Beatrice, Associate Professor and Dean at the University of Dar es Salaam's School of Economics, holds a PhD from Göteborg University, Sweden, and has led notable research on globalization's impact, Tanzania's structural transformation, and women's economic empowerment in various sectors. Her recent nomination as a UNCTAD Champion reflects her dedication to tackling trade challenges, especially those concerning women in less developed countries.



**Kunal Sen,**  
UNU WIDER

With over 30 years in development economics, Professor Kunal Sen has authored 8 books, edited 5 volumes, and is a Director of UNU-WIDER since 2019. A leading expert in growth and development, his research spans international finance, inclusive growth determinants, poverty dynamics, and more, with a focus on India, East Asia, and sub-Saharan Africa.

Ahmed Ndyeshobola, an Economist, boasts 30+ years in policy analysis, socio-economic research, and institutional development, specializing in public finance management, monetary policy, and investment. With pivotal roles at the World Bank, IMF, African Development Bank, ACP Group, and REPOA, he's an expert in global economics and finance.



**Ahmed Ndyeshobola,**  
Senior Visiting Research  
Fellow - REPOA



**Geoffrey Kirenga,**  
SAGCOT

Geoffrey Kirenga, CEO of SAGCOT Centre Ltd. since 2013, holds an MSc. in Entomology from the Imperial College, London. His expertise in East African agriculture spans from the Tanzania Ministry of Agriculture to crop promotion and pest management. He passionately fosters SAGCOT's pivotal role in Tanzania's agricultural revolution.

Freddy Liundi holds a Masters of Science Degree (MSc) in Security and Strategic Studies from the National Defence College in Dar es Salaam, Tanzania, along with multiple qualifications from institutions such as Birmingham City University, UK. Has expertise in management and marketing both in the public and private sectors.



**Freddy Liundi,**  
Principal Trade  
Officer - TanTrade



**Anthony Chamanga,**  
Chief Manager -TAHA

Anthony, TAHA's Chief Development Manager, leverages a rich background in Trade Economics. With 20+ years in governmental and FAO-led roles, he spearheaded agricultural growth strategies and international negotiations. Driving TAHA's resource mobilization and environmental efforts, he envisions a thriving horticultural sector propelling Tanzania's rural prosperity.

# DAY 01

## Launch of multi-year research and training programme on Structural Transformation & Development Trajectory in Tanzania, 2023 – 2027

### OFFICIATING:



**H.E. Tone Tinnes,**  
Ambassador of Norway  
to Tanzania

Ms. Tinnes was posted to Tanzania as a Norwegian Ambassador in August 2023. She served as the Norwegian Ambassador to South Sudan from 2014 to 2016 and as the Ambassador to Myanmar from 2016 to 2020. Tone Tinnes has held various positions in the Ministry of Foreign Affairs. She has worked on foreign policy as well as development policy. Tinnes holds a master's degree in Economics from the University of Oslo.

Hon. Kitila Mkumbo, an esteemed politician and academic, presently holds the Minister for Planning and Investment position. Serving as an MP for Ubungu constituency since 2020, he previously acted as the Minister of Industry and Trade. With a 21-year civil service background, he has contributed significantly to Education and Psychology research.



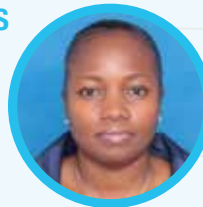
**Hon. Kitila Mkumbo,**  
Minister of State  
in the President's  
Office - Planning and  
Investments

# DAY 02

## PARALLEL PRESENTATION I

### SUB-THEME: INSTITUTIONALIZATION DYNAMICS OF STRUCTURAL TRANSFORMATION (SERVICIFICATION)

#### Chairperson



**Lorah Madete,**  
Bank of Tanzania

Lorah, currently the Manager of the Economics Department of Mwanza Branch of the Bank of Tanzania, boasts an impressive academic trajectory, including a PhD in Economics from the University of Fordham - USA, and various roles at renowned institutions such as the Ministry of Finance and Planning, and the President's Office, Planning Commission. She is also REPOA's AGM Member.



# DAY 02

## PARALLEL PRESENTATION I (Cont...)

### Discussants - Parallel Presentation I



**Mama Keita**  
UNECA

#### Structural transformation for enhanced economic inclusion in Africa

Ms. Mama Keita, is the UN Economic Commission for Africa's Eastern Africa Office Director in Kigali, Rwanda, possesses a Masters from ENSEA, a PhD from the University of Montreal, and 20+ years in development economics. Past roles include Economic Advisor to Guinea's Prime Minister and Economist at the World Bank, Burkina Faso.

#### The Role of Financial Literacy in Enhancing Financial Inclusion in Tanzania

Peter, PhD, heads loan allocation at the Higher Educations Students' Loan Board (HESLB), having previously served at the Bank of Tanzania for 13 years. Notably, he spearheaded multiple financial reforms including national inclusion frameworks, the Housing Microfinance Fund, and risk assessments. As a member of prestigious bodies such as the National Board of Accountants, Peter is an esteemed trainer on financial inclusion, AML/CFT, and consumer protection.



**Peter Mmari,**  
HESLB



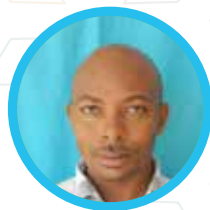
**Ambassador  
Modest Mero,**  
Independent  
Management Consultant

#### Value Chain Analysis of Logistics in Tanzania,

Mr. Modest Mero, a retired civil servant, served as Tanzania's Ambassador to the UN in New York and Geneva, with notable roles in global trade and development. A skilled negotiator, he influenced major international agreements and policies. Now an independent consultant, he focuses on corporate strategies and international trade.

#### Determinants of Digital Transformation in sub-Saharan Africa: Some fiscal policy implications

Cornel is a University of Dar es Salaam Economics Lecturer with a Ph.D. and MA in Economics. He specializes in Macroeconomics, Microeconomics, Labour Economics, Public Sector Economics, and Development Economics. His research spans labor and human capital, gender equality, public debt, taxation, financial inclusion, and contributions to national policies and digital transformation in Africa. He also explored saving shortfalls in Sub-Saharan Africa, focusing on Tanzania.



**Cornel Mlacha,**  
MUCE

# DAY 02

## PARALLEL PRESENTATION I (Cont...)

### Discussants - Parallel Presentation I (Cont...)

**Digital innovation ecosystems development for financial inclusion and market access: Status, Challenges and Policy proposals for under-served**

Ms. Lanta, has a decade's proficiency in tech and innovation policy, boasts an Economics and Development Studies background from University of Dar es Salaam (UDSM) and a Post Grad. Diploma from Erasmus University. Expertise extends to Tanzania's SME policy. She contributes to the Science, Technology and Innovation Policy Research Organisation (STIPRO), focusing on SMEs, innovation financing, gender, and inclusive development.



**Lanta Daniel**  
STIPRO

## PARALLEL PRESENTATION II

### SUB-THEME: AGRICULTURE AND INDUSTRIAL/TRADE INTEGRATION FOR INCLUSIVE ECONOMIC TRANSFORMATION



**Paschal Mihyo,**  
Senior Visiting  
Research Fellow  
at REPOA

### Chairperson

Paschal Mihyo is Professor of Politics and Administrative Studies with LL.B., LL.M and a Ph.D. in public law from the University of Dar es Salaam. He is Senior Visiting Research-Fellow at REPOA in Tanzania. He was Executive Director of the Organization for Social Science Research in Eastern and Southern Africa (OSSREA) from 2008 to 2014. Between 1988 and 2004 he taught at the International Institute of Social Studies (ISS) in The Hague where he was also Dean of Studies 1992-1995. From April 2004 to September 2005 he was Director of Research and Programs at the Association of African Universities in Accra, Ghana, after which he joined the University of Namibia as Professor of Politics and Administrative Studies. He also served as Coordinator of the African Technology Policy Network (ATPS) and Director of Higher Education at the Partnership for African Social and Governance Research (PASGR) both in Nairobi. He has published and co-edited thirteen books and more than 40 journal articles on law, public sector reforms, parliaments and politics in Africa.

## Discussants - Parallel Presentation II

**Challenges and Opportunities available for diversifying and enhancing export competitiveness, improving productivity, and upgrading technology**



**Emmanuel**  
**Owusu-Sekyere**  
ACET-Ghana

Emmanuel, the Director of Research, Policy, and Programs at the African Centre for Economic Transformation, boasts a diverse background spanning the private sector, public sector, academia, and research. With a PhD in Economics from the University of Pretoria, South Africa, and a Master's degree from the University of Strathclyde, Glasgow, UK, he specializes in inclusive growth, financial inclusion, migration, youth development, and more. Emmanuel actively contributes to multiple professional groups and expert committees, with his research published on REPEC, Research Gate, and the HSRC website.

# DAY 02

## PARALLEL PRESENTATION II (Cont...)

### Discussants - Parallel Presentation II (Cont...)

#### Global Value Chains as a stimulation for innovation among producers: Case study of Avocado farmers in Siha District

Hezron Makundi, a Lecturer in Development Studies at the University of Dar es Salaam (UDSM), holds a PhD from KU Leuven and a Master's from Sussex Business School. As UDSM's Consultancy Bureau Manager, he advises, builds capacity, and monitors projects. He contributes to development discussions, focusing on impact evaluation, value chains, innovation, and social inclusion. A proficient public speaker, he trains at the Uongozi Institute on Sustainable Development and Strategic Planning.



**Hezron Makundi,**  
UDSM

#### Agricultural transformation and development in Sub Saharan Africa: Experience and Policy Implications from the Asian Green Economy

Samwel, an Associate Professor at Sokoine University of Agriculture (SUA), Tanzania, holds a PhD in Rural Development from SUA, a Master's from UDSM, and a Bachelor's in Environmental Sciences from SUA. His expertise lies in development studies, has published extensively, and consults on various development issues. He currently serves as the Principal of SUA's College of Social Sciences and Humanities, leveraging his rich experience with CARE International in Tanzania.



**Samuel Kabote,**  
SUA

#### Income Diversification and Household Welfare in Tanzania 1991 – 2018: Evidence from a Synthetic Panel

Josephat is an assistant lecturer at the University of Dar es Salaam School of Economics, and a PhD student (in Economics) at Yonsei University, South Korea. His research interests include development economics, health economics, labor economics, education economics and trade.



**Josephat Hongoli,**  
UDSM

#### Diversification and Intra-Industry Trade Effects of East African Community: The Case of Tanzania

Vincent Leyaro, a Senior Lecturer at the University of Dar es Salaam, previously served at UNECA, Addis Ababa. He's an External Research Fellow at Centre for Research in Economic Development and International Trade (CREDIT), University of Nottingham. With a PhD in Economics from Nottingham, his expertise spans trade, labor markets, poverty, and political economy. He's a prolific author published in prestigious journals and institutions worldwide.



**Vincent Leyaro,**  
UDSM

# DAY 02

## PANEL 3

### IMPROVING PUBLIC PRIVATE PARTNERSHIPS IN ACCELERATING STRUCTURAL TRANSFORMATION



**Natu Mwamba,**  
Ministry of Finance

#### Chairperson

Natu Mwamba, is the first woman to be Permanent Secretary and Paymaster General at the Ministry of Finance, Tanzania, previously served as Deputy Governor of the Bank of Tanzania and a Senior Lecturer. She is a key advocate for gender inclusion, and has published extensively. Holds a Ph.D from the University of Nottingham.

### Discussants - Panel 3



**Linda Teggisa,**  
NMB

Ms. Teggisa, a seasoned banker, leverages her extensive 20-year expertise to craft effective trade finance solutions - with an MBA in International Business. Passionate about African development, she currently spearheads Transaction Banking at NMB Tanzania. Her rich background includes roles at renowned institutions like Citibank and UK Trade & Investment, underscored by prestigious academic achievements.

Adam is a Tanzanian Textile Technologist/Consultant/Teacher, holds an M.Sc. in Technology from the University of Manchester, UK. He has had an extensive career, including roles such as Executive Secretary at Textile and Garment Manufacturers Association of Tanzania (TEGAMAT) and General Manager at Tanganyika Dyeing and Weaving Mills Ltd. His expertise has significantly impacted Tanzania's industrial sector.



**Adam Zuku,**  
TEGAMAT



**Flora Tenga,**  
MoF

Ms. Flora Joseph Tenga, a PPP legal specialist at the Ministry of Finance, excels in project development, structuring, and appraising. With expertise in international trade and finance, commercial law, and contract negotiation, she holds an LLM, LLB (Hons), and is a certified PPP professional pursuing a PhD.





# DAY 02

## PANEL 3 (Cont...)

### Discussants - Panel 3 (Cont...)

Shemane Amin, Partner at A&K Tanzania (formerly ATZ Law Chambers), is a dual-qualified lawyer (Massachusetts and Tanzania) with extensive experience in legal and non-legal management roles. Her pragmatic approach benefits investors through thorough due diligence, while she advises clients on a spectrum of legal matters. Managing the firm's client experience and operations, she ensures compliance with ALN standards. Shemane's career spans positions at Brown Rudnick LLP, Mohammed Enterprises Tanzania Limited (MeTL), and Philip Morris Tanzania. She holds a Juris Doctor from Boston University School of Law and a Bachelor of Arts from Duke University.



**Shemane Amin,**  
A & K Tanzania

# DAY 02

## CLOSING SESSION



**Dr. Donald Mmari,**  
Executive Director,  
REPOA

### Key reflections and recommendations



**Joseph Semboja,**  
REPOA

### Conclusions and the way forward

Prof. Joseph Semboja is a member of the Board of Directors of REPOA. He is an acknowledged leader in the field of Development Economics, with extensive research experience in the areas of growth and poverty reduction. He holds a B.A. and M.A. from the University of Dar es Salaam, MSc. and Ph.D. from the University of Illinois, Urbana-Champaign. In 2020 he retired as Chief Executive Officer of a leadership capacity building organization in the Institute of African Leadership for Sustainable Development (UONGOZI Institute). Prior to joining the UONGOZI institute, he served as the Executive Director of REPOA (1997 - 2010)

## CLOSING REMARKS



**Hon. Kitila Mkumbo,**  
Minister of State,  
President's Office – Ministry of Investment and Planning



# DAY 01

## Wednesday 8, November



07:00 – 08:00	Arrival and Registration	ALL
<b>OPENING PLENARY</b>		
08:00 – 08:05	National Anthem and overview of the workshop programme	<b>Master of Ceremony</b> Stephen/Hilda
08:05 – 08:15	Welcoming remarks from REPOA	Donald Mmari, <b>REPOA</b>
08:15 – 08:25	Remarks from Collaborating Institutions	<b>Samwel Kilua, Gatsby Africa</b>
08:25 – 08:35	Remarks from REPOA's Core Partners	H.E. Charlotta Ozaki Macias, <b>Ambassador of Sweden to Tanzania</b>
08:35 – 08:45	Special Remarks on the link between investment in human capital and structural transformation	H.E. Mary O'Neill, <b>Ambassador of Ireland to Tanzania</b>
08:45 – 08:50	Welcoming the Minister	Rwekaza Mukandala, <b>Board Chairperson - REPOA</b>
08:50 – 09:00	Welcoming the Guest of Honor	Hon. Kitila Mkumbo, <b>Minister of State in the President's Office - Planning and Investments</b>
09:00 – 09:30	<b>OPENING ADDRESS</b>	<b>Guest of Honour</b>
09:30 – 10:20	Keynote speaker 1	Jakkie Cilliers, <b>University of Pretoria</b>
	Keynote speaker 2	Andrew Debalen, <b>World Bank</b>
10:20 – 10:30	Reflections on the Keynote speech	Lawrence Mafuru, <b>National Planning Commission</b>
10:30 – 10:35	Vote of Thanks	Rehema Tukai, <b>Vice-Chair-REPOA</b>
10:35 – 10:45	Group photo	<b>REPOA Communications Team</b>
10:45-11:15	TEA BREAK	All
11:15-12:45	<b>PANEL 1: ENHANCING PRODUCTIVE CAPACITIES FOR ACCELERATING STRUCTURAL TRANSFORMATION</b>	<b>Chairperson: Omar Said Shaaban, Minister of Trade and Industrial Development, Revolutionary Government of Zanzibar</b>
	Panelists	Esther Kileo Kitoka, <b>ADC Tanzania</b> Olav Lundstol, <b>Embassy of Norway</b> Deogratius Macha, <b>Bank of Tanzania</b>
12:45 - 13:45	LUNCH BREAK	ALL
13:50 - 15:45	<b>SPECIAL SESSION:</b> The role of sectors in driving economic transformation in Tanzania	<b>Gatsby Africa</b> Samwel Kilua, <b>Gatsby Africa</b> Veronica Masubo, <b>Gatsby Africa</b> Dr Josephat Kweka - CEO and Lead Consultant, <b>Talanta International</b>
	Panelists	<b>Moderator:</b> Chema Triki- Moderator (Growth Teams), <b>Gatsby Africa</b> James Foster- (Insights and Partnership Director, <b>Gatsby Africa</b> Donald Mmari- Executive Director, <b>REPOA</b> Weyinmi Omamuli- Senior Economist, <b>UNDP</b> Anthony Chamanga, <b>TAHA</b> Dr Josephat Kweka - CEO and Lead Consultant, <b>Talanta International</b>

# DAY 01

## Wednesday 8, November



15:45-16:15	TEA/COFFEE BREAK and POSTER PRESENTATIONS	ALL
<b>POSTERS</b>		
<ol style="list-style-type: none"> <li>1. Assessment of performance of innovation support programmes in agriculture small and medium enterprises in Tanzania, <b>Kalista Higini Peter</b></li> <li>2. Post-Harvest Losses in Marketed fruits and vegetables: Evidence from selected markets in Dar es salaam, <b>Constantine George/Thadeus Mboghoina</b></li> <li>3. Adoption and Impact of Climate Smart Agriculture in Tanzania: Evidence from the National Sample Census of Agriculture 2019/20, <b>Basil Msuha</b></li> <li>4. Technology shocks and performance of commercial banks in Tanzania, <b>Dorika Mwanambulo</b></li> <li>5. Farmers integrated agricultural marketing in Tanzania: Can't digital warehouse receipt system work? <b>Emmanuel Laban Ngoroini</b></li> <li>6. Technological advancement in food production and management and its implications on food security: A case study of rice and maize products in Tanzania. <b>Tito Magoti</b></li> <li>7. Export intermediation, institutional quality, and export performance in Tanzania: A catalyst for agricultural Transformation, <b>John Siegfred Magalaya Shillinde</b></li> <li>8. Climate Change Adaptation through geothermal energy in Agriculture, <b>Kato Kabaka</b></li> <li>9. Renewable spatial transformation in urban areas: Smart cities potentials in Southern Tanzania, <b>Abdon Makishe</b></li> <li>10. The State of the Platform Economy in Africa based on the Fairwork Principles, <b>Daniel Arubayi</b></li> </ol>		
16:15-17:30	<b>PANEL 2: STRATEGIES FOR EFFECTIVE PARTICIPATION IN THE REGIONAL AND GLOBAL VALUE CHAINS</b>	<b>Chairperson:</b> Beatrice Mkenda, <b>UDSM</b>
	Ground Setting (Initial Remarks) – 10-15 mins	Kunal Sen, <b>UNU WIDER</b>
	Panelists	Ahmed Ndyeshobola, <b>REPOA</b> Geoffrey Kirenga, <b>SAGCOT</b> Freddy Liundi, <b>Principal Trade Officer - TANTRADE</b> Anthony Chamanga, <b>Chief Manager -TAHA</b>
17:35 – 17:55	Launch of multi-year research and training programme on Structural Transformation & Development Trajectory in Tanzania, 2023 – 2027	H.E. Tone Tinnes, <b>Ambassador of Norway to Tanzania,</b> <b>and</b> Hon. Kitila Mkumbo, <b>Minister of State in the President's Office - Planning and Investments</b>
18:00 – 20:30	<b>COCKTAIL RECEPTION AND NETWORKING</b>	



# DAY 02

## Thursday 9, November



07:00 – 08:15	Arrival and Registration	REPOA
<b>PARALLEL PRESENTATIONS</b>		
08:15 – 11:45	<b>Venue “A”</b> Sub-theme: Institutionalization dynamics of Structural Transformation (Servicification).	<b>VENUE “B”</b> Sub-Theme: Agriculture and Industrial/Trade Integration for Inclusive Economic Transformation
	<b>Chairperson: Lorah Madete, BoT</b>	<b>Chairperson: Paschal Mihyo, REPOA</b>
	Structural transformation for enhanced economic inclusion in Africa <b>Mama Keita, UNECA</b>	Challenges and Opportunities available for diversifying and enhancing export competitiveness, improving productivity, and upgrading technology, <b>Emmanuel Owusu-Sekyere, ACET-Ghana</b>
	The Role of Financial Literacy in Enhancing Financial Inclusion in Tanzania <b>Peter Mmari, HESLB</b>	Global Value Chains as a stimulation for innovation among producers: Case study of Avocado farmers in Siha District. <b>Hezron Makundi, UDSM</b>
	Value Chain Analysis of Logistics in Tanzania, <b>Ambassador Modest Mero, Independent Management Consultant</b>	Agricultural Transformation and Population Nexus: Some Theoretical and Empirical Lessons for Sub-Saharan Africa, <b>Samuel Kabote, SUA</b>
Determinants of Digital Transformation in sub-Saharan Africa: Some fiscal policy implications <b>Cornel Mlacha, MUCE</b>	Income Diversification and Household Welfare in Tanzania 1991 – 2018: Evidence from a Synthetic Panel <b>Josephat Hongoli, UDSM</b>	
10:30 – 11:00	TEA BREAK	ALL
11:00 – 11:45	Digital innovation ecosystems development for financial inclusion and market access: Status, Challenges and Policy proposals for under-served, <b>Lanta Daniel – STIPRO</b>	Diversification and Intra-Industry Trade Effects of East African Community: The Case of Tanzania <b>Vincent Leyaro, UDSM</b>
11:45 – 13:00	<b>PANEL 3: IMPROVING PUBLIC PRIVATE PARTNERSHIPS IN ACCERELATING STRUCTURAL TRANSFORMATION</b>	<b>Chairperson:</b> <b>Dr Natu Mwamba,</b> Ministry of Finance
	Panelists	Linda Teggisa, <b>NMB</b> Adam Zuku, <b>TEGAMAT</b> Flora Tenga, <b>MoF</b> Shemane Amin, <b>A &amp; K Tanzania</b>
13:00 – 14:00	LUNCH BREAK	ALL
14:00 – 15:00	CLOSING SESSION	ALL
<b>Chairperson: Donald Mmari, REPOA</b>		
14:00 – 14:35	Key reflections and recommendations	<b>Session Chairs</b>
14:35 – 14:50	Conclusions and the way forward	Joseph Semboja, <b>REPOA</b>
14:50 -15:00	<b>CLOSING REMARKS</b>	Hon. Kitila Mkumbo, <b>Minister of State, President’s Office</b> – Ministry of Investment and Planning









**157 Migombani/REPOA Street,  
Regent Estate,  
P.O. Box 33223, Dar es Salaam**  
Tel: +255 (22) 270 0083  
Mobile: +255 (0)784 555 655  
Email: [repa@repa.or.tz](mailto:repa@repa.or.tz)  
Website: <http://repa.or.tz/>

**2nd Floor Kilimo Kwanza Building,  
41105 Makole East, Kisasa,  
Dodoma, Tanzania**