

25th Annual Research Workshop

Transforming Tanzania's Economy Through Competitive Manufacturing and Trade

Julius Nyerere International Convention Centre 10th November, 2021







Guest of Honour

Dr. Phillip Isdor Mpango

Vice President of the United Republic of Tanzania



Dr. Lucas Katera

Director of Collaborations and Capacity Building

Chairperson of the Organizing Committee of the 25th Annual Research Workshop

Dr Katera is an Economist with practical experience on research and policy analysis particularly in the areas of poverty, public policy, governance and service delivery. He has worked and published intensively on Local Government in areas of service delivery; finance and financial management; and governance and accountability. In his recent assignment, Dr Katera is a team leader of researchers working on the World Bank Service Delivery Indicators (SDI) survey, research that benchmarks health and education indicators for future impact assessment. The survey is being conducted in Seven African Countries. In addition, Dr Katera was a team member of the five years research programme on "Tanzania as a future Petro State". It was collaborative research between REPOA and Christian Michelsen Institute (CMI) of Norway. He is leading a team working on the Governance component. Currently, he is the Director of Collaborations and Capacity Building at REPOA.



Dr. Donald Mmari

Executive Director, REPOA

Welcoming Remarks

Dr. Mmari is an economist with vast experience in development policy analysis, socio-economic research, and institutional development. He holds a PhD from the International Institute of Social Studies of Erasmus University Rotterdam, an MBA from the University of Oregon and an MA (Economics) from the University of Dar es Salaam. He has been actively involved in the preparation of national development policies, including National Strategy for Growth and Reduction of Poverty, the Natural Gas Policy of Tanzania in 2012 and the Second Five Year Development Plan in 2015/16. He has published articles, working papers, policy briefs, and research reports on the extractives sector, manufacturing, governance, social protection, and on export competitiveness of agricultural commodities. He has actively engaged the preparation of Tanzania poverty and human development reports from 2001 to 2011. Dr. Mmari has an immense economic policy and management experience accumulated over the years of his various positions within REPOA and outside, and membership in the Board of Directors of public entities. He is currently the Executive Director of REPOA.



Honourable Elisabeth
Jacobsen
Norwegian Ambassador to
Tanzania

Remarks from Development Partners

Jacobsen has over 35 years of international experience in Economic and Political Diplomacy at various capacities. She possesses strong research background on social anthropology and sociology. She has vast experience from working with United Nation Organizations, including UNDP and UNEP.

Jacobsen was posted to Tanzania as a Norwegian Ambassador in 2018. She has also served in the same position in Kenya from 2005 -2010.

In addition, Jacobsen served as director in the Norwegian Ministry of Foreign Affairs. She served as a Board member in various organizations including Norwegian Research Council and the UNDP/UNFPA Executive Board in New York.



H.E Ambassador Anders SjöbergAmbassador of Sweden to
Tanzania

Attracting FDIs to Accelerate Transformation and Enhance Competitiveness

Mr Sjoberg holds a degree in Social Sciences from Stockholm University; and been Sweden's Ambassador to Tanzania, Burundi and East African Community since 2018. He has previously coordinated Sweden's export strategy and Team Sweden, in the Department for Trade Promotion in Ministry for Foreign Affairs. He has also been Sweden's Ambassador to Afghanistan and Head of South Asia Unit, Department for Asia and the Pacific, Ministry for Foreign Affairs. Ambassador Sjoberg has previously been Deputy Director at the Department for Global Development in the Ministry for Foreign Affairs.



Prof. Rwekaza MukandalaChairperson of the Board of
Directors of REPOA.

Welcoming the Minister

Professor Mukandala is the Chairperson of the Board of Directors of REPOA. He is a well-known distinguished academician, who apart from being the Vice Chancellor of the University of Dar es Salaam (UDSM) from 2006 – 2017, has served as a member of Board of Directors in many national and international organizations. He has also served as Chairperson of the Committee of Vice-Chancellors and Principals of Tanzania (CVCPT); Vice Chairperson of the Tanzania Commission for Universities (TCU); and Fellow of the Tanzania Academy of Sciences. At the golden jubilee of the University of Dar es Salaam, he was awarded a Gold Prize for enhancing research and education for democracy in Tanzania.

Internationally, Prof. Mukandala has been a President of the African Association of Political Science (AAPS); Chairperson of the Organizing Committee for the XIX World Congress of the International Political Science Association (IPSA), Durban, South Africa in 2003; Served on the Administrative Councils of the International Institute of Administrative Sciences (IIAS) and the International Association of Schools and Institutes of Administrative Sciences (IASIA).



Keynote Presenter

Prof. Justin Yifu Lin, Peking University

Justin Vifu Lin is a leading Chinese economist, and former Chief Economist and Senior Vice President of Development Economics at the World Bank (2008-12). He is Professor and Honorary Dean of the National School of Development, Peking University, and the founding director of the China Center for Economic Research.

He became an elected member of the Standing Committee of the 12th National Committee of the Chinese People's Political Consultative Conference (CPPCC) in 2013. Lin serves as a consultant to major international organisations, and is a renowned expert on agricultural economics, development economics, and economic reforms in China

He became Chief Economist at the World Bank in 2008 as the international banking crisis gathered momentum, and during his tenure he played a key role in shaping the economic research agenda of the institution. As the World Bank's first chief economist from the developing world, Lin brought the issues of climate change and the impact of the evolving financial crisis on developing countries to the forefront.

Prior to joining the World Bank, he was Professor and Founding Director of the China Centre for Economic Research (CCER) at Peking University for 15 years. In 1994, Lin and 5 other PKU professors founded the China Center for Economic Research (CCER), to attract foreign-educated Chinese economists. The center became increasingly influential in the shaping of Chinese economic policy. After his term at the World Bank, he resumed teaching at the university in 2019.

Previously, Lin was Vice Chairman of the All-China Federation of Industry & Commerce (2005-12); Vice Chairman of the Committee for Economic Affairs of the CPPCC (2005-08); and Member of the National Committee of the Chinese People's Political Consultative Conference (1988-2008). He was also a former professor at the Hong Kong University of Science and Technology (1997-2005).

He has written many books on China, including 'Demystifying the Chinese Economy' (2012), the highly regarded 'The Quest for Prosperity: How Developing Economies Can Take Off' (2012), and 'New Structural Economics' also published in 2012 won the Pushan Prize. His latest book 'Against the Consensus: Reflections on the Great Recession' (2013) draws on his World Bank experience and offers views on the cause of the crisis, why it is so serious and widespread and its likely evolution. Arguing that conventional theories provide inadequate solutions, he proposes new initiatives for achieving global stability and avoiding the recurrence of similar crises in the future.



Ms. Rehema TukaiVice Chairperson of the Board of Directors of REPOA

Vote of Thanks

Ms. Rehema Tukai is currently serving as a Program Lead – Strengthening Interfaith Civil Society with Norwegian Church Aid (NCA) and also consulting with KPMG (East Africa) as the Deputy Director for UKAID funded the Accountability in Tanzania Programme. She has over 16 years of experience in senior management and governance roles of multiple donor funded programs as well as knowhow in policy research, grant making, strengthening organisations' capacity and optimising their partnerships with key stakeholders.

Rehema has Bachelor's and Research Honours degrees in Ecology and Environmental Sciences, Postgraduate Diploma on Poverty Analysis for Socio-Economic Development and Professional training in Monitoring and Evaluation



Dr. Jehovaness Aikaeli University of Dar es Salaam.

Rapporteur

Jehovaness Aikaeli is a seasoned Economist from School of Economics, University of Dar es Salaam. Before joining academic career at School of Economics, Aikaeli was a Senior Economist in the Bank of Tanzania for a decade. He holds a PhD in Economics from University of Dar es Salaam and has extensively researched and undertaken consultancies in different areas of expertise including: finance (public & private); trade and regional integration; labour market and employment; productivity and growth.

Aikaeli has acquired long professional experience from numerous research/consultancy assignments of both international and local organizations, including but not limited to: the World Bank; International Development Research Centre; DANIDA; USAID; UNDP; United Nations; East African Community and the Government Ministries, Departments and Agencies. Aikaeli has been engaged in various public policies and strategies design, projects and programmes evaluation, training and dialogues facilitations, to mention a few.

Aikaeli has published extensively in peer reviewed international journals; and he teaches Advanced Macroeconomics, Finance and Investment, Trade Theory and Policy.



Hon. Prof. Kitila Mkumbo Minister for Industry and Trade

Chairman

Kitila Alexander Mkumbo is presently the Minister of Industry and Trade of the United Republic of Tanzania, where he is responsible for overseeing the development and implementation of the industrialisation and trade policies in Tanzania. Prior to this position, Kitila Mkumbo served briefly (December 2020-April 2021) as Minister of State in the President's Office responsible for investment portfolio. Prof. Kitila Mkumbo is a Member of Parliament for Ubungo Constituency in Dar es Salaam representing over 350,000 people. Before he joined politics as Member of Parliament in 2020, Prof. Kitila Mkumbo served as Permanent Secretary of the Ministry of Water for the Government of the United Republic of Tanzania. As Permanent Secretary, he was the Chief Executive Officer of the Ministry with the responsibility to ensure that the ministry delivers the national water vision, namely: to have a water secure country, where people have sustainable access to sufficient quantity and quality of water to meet human, economic and environmental needs. In implementing this vision, during his tenure, Prof. Kitila Mkumbo oversaw the improvement of water supply coverage in rural Tanzania from 47% in 2015 to 70.1% as of June 2020, and from 74% in urban areas in 2015 to 84% as of June 2020. Prior to being appointed as Permanent Secretary, Kitila Alexander Mkumbo was Associate Professor in Psychology and Education at the University of Dar es Salaam, Tanzania, having served as academic in this university since 2003. He holds a PhD in Psychology from the University of Southampton, UK; Master of Applied Social Psychology and BSc (Education) from the University of Dar es Salaam, Tanzania. Kitila Mkumbo has published 27 peer reviewed journal articles and made dozens of presentations at international academic conferences. He has supervised 31 postgraduate students, with 24 master level candidates and 7 PhD candidates.



Dr. Hilda Mwakatumbula Researcher, REPOA.

Moderator

Hilda is an ICT Economist with almost ten years of experience in socio-economic and public policy research. She has a PhD degree from Waseda University – Japan, majoring in ICT Economics, Business, and Policy Analysis. Before joining REPOA, she was working as the Postdoctoral researcher at the Centre for Behaviour Science, Department of Economics – University of Dar es salaam. For the past ten years, Hilda had been working as part of the research teams for different donorfunded projects, including the ICT Access and Usage Survey – 2017 funded by the International Development Research Center (IDRC) of Canada and the Swedish International Development Cooperation Agency (SIDA), as field manager.



Mr. Hamad HamadExecutive Director, National
Chamber of Commerce, Zanzibar.

Keynote Discussant

Zanzibar National Chamber of Commerce is the apex organization of the private sector in Zanzibar. In this position, Mr. Hamad plays a linking role between the Board of Directors, Management, members and the rest of Chamber's stakeholders, including, and especially the Government. With a background in public service, Hamad has a good blend of understanding of Public Private Partnership (PPP) and Public-Private Dialogue (PPD). He coordinates the private sector in Zanzibar National Business Councils, as well as spearheads meetings and dialogues between the government and specific sectors in the private sector. Having spent more than 8 years in Europe, Hamad has a good network of Zanzibar Diaspora, especially in the Scandinavia, who can be potential players in Transforming Tanzania's economy through competitive manufacturing, trade and investment in the Blue Economy. Hamad holds Master's degree in Development and International Relations from Aalborg University Denmark, and Masters in Leadership and Organization. He also pursued his Bachelor degree in Political Science and International Relations at the University of Dar es Salaam.



Ms. Latifa Mohamed KhamisiDirector General, TANTRADE

Mrs Latifa M. Khamis is the Director General of Tanzania Trade Development Authority (TanTrade), appointed on 23rd August 2021. Before her appointment, she was serving as a Deputy Director General since 16th February 2019. Madam Latifa has more than 17 years working experience as a Public Servant. She has served as a Manager of Tanzania Trade Development Authority, Zanzibar Office from the year 2009 to 2019, and as a Senior Officer in the Ministry of Trade and Industry in the Revolutionary Government of Zanzibar since the year 2003. As the head of Tanzania Trade Development Authority, a premier Trade Development and Promotion Agency in Tanzania, she has an extensive knowledge of National and International trade and an experience in trade promotion, market research, development policy, private sector development, capacity-building and technical cooperation.

Thematic Panel 1: Opportunities and Challenges for Tanzania's Manufacturing and Trade in the 4th Industrial Revolution Era



Hon. Dr. Omar Said Shaban Minister of Trade and Industrial Development, Revolutionary Government of Zanzibar

Chairperson

Before becoming a Minister, he was a senior partner and founder of the firm. Dr. Said was an experienced Advocate of the High Court. His areas of expertise are Investment laws and facilitation, Civil and Commercial Litigation and Conveyance Law. He served as Company Secretary for a number of Companies in Zanzibar and Tanzania mainland.

Mr. Said is adept at due diligence, negotiations and business consultation along with legal advice. His strong background in Tourism sector made SAID ATTORNEYS arguably a preferred law firm in Zanzibar by Tourism Investors.

He is a member of International Association of Managing Partners, sat in the Board of Directors of Zanzibar Association of Tourism Investors (ZATI) then as a Chairman of the Board member, Council of Zanzibar Institute of Tourism Development (ZIToD) Steering Committee of Zanzibar National Business Council (ZNBC) to mention a few. He was also the President of Zanzibar Law Society and Council Member of East Africa Law Society. He is a holder of Bachelor of Law and Shariah from Zanzibar University and has completed Postgraduate Diploma in Economic Diplomacy at the Center of Foreign Relation, Dar Es Saalam.



Mr. John Ulanga Regional Director, East and Central Africa at TadeMark East Africa

Moderator

John Ulanga is the Regional Director, East and Central Africa, TradeMark East Africa. Before he became a Reginal Director, he was the Country Director of TradeMark East Africa in Tanzania. Before joining TradeMark, Ulanga was the Vice President, External Affairs and Sustainability for BG East Africa (Tanzania and Kenya) and prior to that, Ulanga was the Executive Director of the Foundation for Civil Society, and the Economic and Social Research Foundation (ESRF).

Ulanga sits on several boards as Chairman of the University Council of the Hubert Kairuki Memorial University, Dar es Salaam, the Chairman of the Board of Directors of Tanzania Financial Services for the Underserved Settlements (TAFSUS), member of the Board of Directors of Mwananchi Communications Limited (publishers of The Citizen, Mwananchi and Mwanaspoti Newspapers); member and Vice Chair of the Board of Directors of Tanzania Media Foundation, a Board Member of KCB Bank Tanzania and a Member of the USAID Tanzania Advisory Group. Ulanga is also a member of the ONE Campaign Africa Policy Advisory Board.

He is also a Fellow of the African Leadership Initiative, East Africa and the Aspen Global Leadership Network of the Aspen Institute, and a 2012 Senior Fellow of the Centre for Philanthropy and Civil Society Studies at the Graduate Centre of the City University of New York.



Ahmed Ndyeshobola EU-TradeCom

Panelist

Ahmed Ndveshobola is an economist with 20+ years of professional services with multilateral agencies including the International Monetary Fund (IMF), the ACP Group, and the African Development Bank (AfDB); and advisory services on trade and development issues. Seven years at the IMF-Senior Advisor to the Executive Director and Member of the IMF Executive Board—was responsible for Africa and strategic policy issues including trade; co-organized the 1st Africa-IMF conference of 3/2009 in Dar es Salaam that triggered the reshaping of IMF-Africa engagement. Ten years at the ACP Group as chief economist on ACP-EU development finance and lead technical advisor on multilateral trade negotiations under the WTO and the ACP-EU EPA negotiations. Eight years at the AfDB as the coordinator of energy and environment, developed the Bank's intervention policy in the energy sector supported by, inter alia, analytical tools, technical studies and country surveys. Six years to-date as the Director/Team Leader of the ACP-EU TradeComII the flagship programme for building trade capacities in ACP countries focusing on market access and competitiveness, quality infrastructure, trade agreements, trade and investment, customs matters, and trade policies.



Mr. Ally Senga GuguDirector of Trade Integration,
Ministry of Industry and Trade

Panelist

Mr. Gugu, is the Director of Trade Integration in the Ministry of Industry and Trade. He has about 15 years of experience and expertise in trade diplomacy with particular interest in areas relating to trade integration and international trade negotiations, and by virtue of his current position, Mr. Gugu is a Chief trade Negotiator.

During his tenure at the Ministry of Industry and Trade, Mr. Gugu has facilitated widening of preferential market access for Tanzania's goods and services through bilateral, regional, and multilateral agreements. He also has vast experience in policy formulation; Aid for trade and Project management; and a champion of Trade Facilitation. In recent years recent, his expertise has enabled the United Republic of Tanzania to ratify the World Trade Organization (WTO) Agreement on Trade Facilitation; and the African Continental Free Trade Area —AfCFTA.

Mr. Gugu has served as a Board Member in the Board of Directors of the Enhanced Integrated Framework (EIF) at the World Trade Organizations; Cereal and Other Produce Board (CPB); Tanzania-China Friendship Textile Co. Ltd FTC-URAFIKI); and currently sits in the Board of the Tanzania Trade Development Authority (TanTrade).

Thematic Panel 2: Transforming Tanzania's Comparative Advantages into Competitive Advantages



Ms. Miranda NaimanFounder & Managing Director
Empower and Inspire Centre

Moderator

Miranda the founder and Managing Director of Empower and Inspire Centre. She founded Empower in 2009 with a view to positively impacting Tanzania by investing in its people. She is an organisational development practitioner, motivational speaker and writer, with consultancy & HR experience gained in Tanzania and the UK. She is also a Member of The Africa List – a select community of next generation CEOs in Africa's most exciting growth markets.

With an academic background in Theatre for Development and Drama Education she has strategically transferred her skillset to the private sector and built up a flourishing Human Capital Consultancy Firm (www. empower.co.tz) servicing East Africa and beyond.

Miranda is a qualified teacher and accomplished 'Train the Trainer' registered in the UK. She is interminably passionate about growth, education and the development of Tanzania, and helps unleash the potential of managers and frontline staff in Financial Institutions; UN Agencies & INGOs; Telcos; Oil & Gas Companies and Multinationals across the region.

She is one of the youngest members of the Entrepreneurs' Organization Tanzania Chapter where she serves on the Board as Learning Director & Regional Learning Expert for MEPA. This is where she met Jack Hammer's CEO (Debbie is a founding member of EO Cape Town), and the two found connection around people, leadership and entrepreneurship in Africa. Miranda is also a Board Director for READ International, AIESEC Tanzania, and UK Alumni in Tanzania.



Ms. Santina Benson,CEO, The CEO Roundtable of
Tanzania

Panelist

The CEOrt brings together 150 CEOs of leading companies in Tanzania and provides a platform for regular engagement with government leaders and key stakeholders, seeking solutions to existing challenges with a view of creating a more conducive environment for business to prosper and for the country's sustainable economic development.

Ms. Benson has led key initiatives including developing and publishing the National Integrity Pledge in partnerships with the Ethics Secretariat and coordinated the groundbreaking Presidential Aspirants debate initiative. Her contribution has raised the profile of the organization and positioned it as one of the most influential PSOs in the country. Prior to joining the CEOrt, she held senior positions at various multinational corporations with Telecoms, ICT and Financial sectors. Her experience includes marketing, product development, and finance with a focus on programme management and operational capacity building.

She is a member of the steering committee of the United Nations Global Impact- Tanzania Chapter and sits on the Advisory Board of the Strathmore Business School Tanzania Leadership Academy. Santina graduated with an MSc in Management from Caldwell, New Jersey.



Irene Mlola
Interim Executive Director,
FSDT

Panelist

Irene is the Interim Executive Director at the Financial Sector Deepening Trust Tanzania, an organisation that aims to develop market systems that benefit underserved individuals, households and enterprises by supporting innovations and market interventions. Spanning an experience of over 19 years in the Financial Sector both in Canada with banks such as Scotia Bank and Royal Bank to within Tanzania with setting up operations for Barclays Bank Tanzania and to the Telecoms industry, with Vodacom and Airtel all at strategic high-level roles.

In her current role Irene is directly overseeing the thematic teams spanning across agriculture and rural finance, digital finance, SME finance and Inclusive insurance teams to catalyse the financial sector development by aiming at ensuring that Tanzanians are using financial solutions that meets their needs and have positive impact to their livelihood.

A pioneer in the gender financial inclusion agenda in Tanzania, Irene has worked closely with the National council for Financial Inclusion to ensure gender is well articulated in the National Strategy. Within the organization, Irene has assumed a gender lead role and conducted gender diagnostics with an ultimate role of increasing FSDT's capabilities in addressing women and youth issues. With her leadership FSDT has developed a gender focused strategy which aims at elevating and prioritizing interventions that will support the country to achieve targets that are set in its National Strategy.

Irene holds a Masters degree in Business Administration from Netherland's Maastricht School of Management and ESAMI (Executive MBA Program) and a Bachelor of Commerce degree from Dalhousie University in Canada. Her other area of expertise includes business transformation, project management and general leadership.

Poster Presenters



Dr. Huda Ahmed YussufChairperson, Zanzibar Social
Security Fund

Dr. Huda holds a PhD in Comparative Finance from Universiti Islam Malaysia where she focused on the "The Nexus Between Market Structure, Financial Resilience and Efficiency, A Comparative Analysis Of Takaful Operators And Conventional Insurers In Malaysia". Prior to that she graduated from Universiti Putra Malaysia with Masters of Economics, specializing in Industrial Economics and International Economics. Her Masters dissertation focused on "The Impact Of EAC Customs Union On Tanzanian Manufacturing Industry". She also has BA in Economics from Zanzibar University. Currently Dr Huda is a member of research unit of Muslim University of Morogoro and serves as a chairperson of Zanzibar Social Security Fund.



Dr. William George
Lecturer of Agricultural
Marketing and International
Economics, College of
Business and Economics of
University of Dodoma

Dr. George is a lecturer at the University of Dodoma, Tanzania. He is an accomplished and intelligent economist with a significant amount of expertise. Possess in-depth knowledge of complex economic concepts, mathematics, and marketing, and adept at applying theories and ideas in real-world situations. He has a strong understanding of business finance, economic planning, and data interpretation. He also has excellent communication and interpersonal skills – able to work effectively alone or with others. He is capable of using economic principles to predict market and consumer behavior on both a long and short-term basis.



Dr. Cecilia Rolence ChinaResearcher, Tanzania Industrial
Research and Development
Organization (TIRDO)





Advocate Victor Mutasi
LLM candidate, University of
Pretoria. South Africa

Advocate Mutasi is pursuing a Master of Laws (LLM) in International Trade and Investment Law in Africa Programme at the University of Pretoria in South Africa. He also holds a Master of Arts in Revenue Law and Administration (MA RLA) from the University of Dar es Salaam, Tanzania. He was involved in the African Legal Information Institute (AfricanLII) – Law Tech Lab Classifier Project. He has also represented young people in various high-profile fora including the Commonwealth Parliamentarians Forum and the Westminster Seminar Youth Programme. His areas of interest include International Trade and Investment, Regional Integration, Customs, Taxation, Extractives Industry, International Commercial Arbitration, Intellectual Property, and Democratisation.



Mr. Ndeoya Mungure, Researcher, Tanzania Horticultural Association (TAHA).

Mr. Mungure is research and inform dissemination professional, who is excited and passionate about data and information technology. He has a background of working in impact investment and value-chain development. For seven years, He has been working on research, data digitalization and information dissemination. His main competences are: data collection & analysis, report writing, good interpersonal relationships and digitalization. Mr. Mungure holds a Master of Business Administration in Information technology from Coventry University, and a Bachelor of Business Management from the Institute of Accountancy Arusha.

Organizing Committee Members



Dr. Lucas Katera Chairperson



Dr. Hilda Mwakatumbula Member



Victor Mollel Member



Stephen Mwombela Member



Derick Msafiri Member



Godliver Manumbu Member



Godfrey Kalagho Member



Khadija Omar Member



Constantine George Member



Caroline Sekule Member



25th Annual Research Workshop (#ARW2021)

Transforming Tanzania's Economy Through Competitive Manufacturing and Trade JNICC, Dar es Salaam, Wednesday 10th November 2021



Programme

08:30 - 08:50 Remarks 1		
		OPENING PLENARY
	Welcoming remarks	Dr. Donald Mmari, Executive Director
C:10 C:11 V	Remarks from Development Partners	H.E. Elisabeth Jacobsen, Ambassador, Royal Norwegian Embassy, Tanzania
08:50 - 09:00 Attracting	Attracting FDIs to accelerate transformation and enhance competitiveness	H.E. Anders Sjoberg, Ambassador, Swedish Embassy, Tanzania
09:00 - 09:05 Welcomir	Welcoming the Minister	Prof. Rwekaza Mukandala, Chairperson of the Board of Directors, REPOA
09:05 - 09:15 Welcomir	Welcoming the Guest of Honour	Hon. Prof. Kitila Mkumbo, Minister for Industry and Trade
09:15 - 09:45 Opening Address	Address	Her Excellency Samia Suluhu Hasan, President of the United Republic of Tanzania
09:45 - 10:15 Keynote	Keynote Presentation	Prof. Justin Yifu Lin, Peking University Transforming African Economies through Competitive Manufacturing and Trade in the context of the 4th Industrial Revolution
10:15-11:15 Keynote [Keynote Discussion	CHAIR: Hon. Prof. Kitila Mkumbo, Minister for Industry and Trade
10:15 -10:25 Discussant 1	nt 1	Mr. Hamad Hamad, Executive Director, National Chamber of Commerce, Zanzibar
10:25-10:35 Discussant 2	11.2	Mrs. Latifa Mohamed Khamisi - Director General of Tantrade
10:35-10:45 Discussant 3	nt 3	Mr. Paul Makanza, Chairperson, The Confederation of Tanzania Industries (CTI)
Discussant 4	rt 4	Dr. Lemayon Melyoki, Senior Lecturer at the Business School of UDSM
10:45-11:00 Vote of Thanks	hanks	Ms. Rehema Tukai (<i>Board</i> Director, REPOA)
11:00-11:15 Photo Session	ssion	As guided by the Master of Ceremony
11:15-11:45	P(TEA/COFFEE BREAK POSTER PRESENTATIONS





25th Annual Research Workshop (#ARW2021) Transforming Tansania's Economy Through Competitive Manufacturing and Trade JANCE, Day to Salaam, Widensiday 10th November 2021

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